

Grand Traverse County Road Commission
2025 Adopted Budget
12/12/2024

	2023 Final Actual	2024 Amended Budget	2025 Adopted Budget	Primary Road Fund	Local Road Fund	County Road Fund
Revenue						
Taxes	\$ 4,872,491	\$ 5,300,000	\$ 5,875,000	\$ 5,777,829	\$ 97,171	\$ -
Licenses and Permits	183,789	170,000	170,000	-	-	170,000
Federal Sources	1,381,706	1,306,930	4,203,806	4,038,877	164,929	-
Michigan Transportation Fund	15,416,335	15,605,708	16,006,000	10,909,852	5,096,148	-
State Maintenance	1,159,189	2,105,452	1,164,366	-	-	1,164,366
Other State Sources	901,978	125,799	458,950	-	-	458,950
Economic Development Fund	247,662	49,668	557,870	508,202	49,668	-
Contributions from Local Units	730,019	1,765,622	340,365	-	340,365	-
Charges for Service	8,138	86,005	51,000	-	-	51,000
Interest and Rents	746,924	784,000	137,000	90,238	-	46,762
Other	601,610	369,530	-	-	-	-
Other Financing Sources	12,172,471	-	-	-	-	-
Total Revenue and Other Financing Sources	\$ 38,422,313	\$ 27,668,713	\$ 28,964,356	\$ 21,324,998	\$ 5,748,280	\$ 1,891,078
Expenditures						
Construction Projects	17,620,553	15,436,220	17,488,809	16,587,592	901,217	-
Routine Maintenance	4,995,268	5,807,060	5,028,784	1,525,912	3,502,872	-
Winter Maintenance	2,564,471	3,414,831	3,186,189	1,765,732	1,420,457	-
Traffic Services	1,338,424	1,096,358	1,112,712	900,207	212,505	-
Total Construction, Preservation & Maintenance	26,518,717	25,754,469	26,816,493	20,779,443	6,037,050	-
Equipment Charges	3,612,353	3,585,368	3,646,853	1,284,872	1,680,291	681,691
Less Equipment Rental Credits	(3,906,824)	(4,549,388)	(3,809,000)	(1,342,000)	(1,755,000)	(712,000)
(Gain) or Loss on Usage of Equipment	(294,472)	(964,020)	(162,147)	(57,128)	(74,709)	(30,309)
Fringe Benefits	2,052,360	2,281,931	2,256,602	546,952	713,083	996,568
Less Fringe Credits	(2,052,360)	(2,281,931)	(2,256,602)	(546,952)	(713,083)	(996,568)
Net Fringe Benefits	-	-	-	-	-	-
Overhead	2,324,132	2,415,223	1,968,603	1,164,534	700,776	101,644
Less Overhead Credits	(2,324,132)	(2,415,223)	(1,968,603)	(1,164,534)	(700,776)	(101,644)
Net Overhead	-	-	-	-	-	-
Capital Outlay	4,217,817	13,896,971	2,794,210	-	-	2,794,210
Less Equipment Retirements	(62,263)	(7,046)	-	-	-	-
Less Depreciation	(2,002,909)	(1,736,650)	(1,886,950)	-	-	(1,886,950)
Net Capital Outlay	2,152,645	12,153,275	907,260	-	-	907,260
Administration	1,255,871	1,195,198	1,305,827	1,015,333	290,495	-
State Maintenance	1,159,189	2,105,452	1,164,366	-	-	1,164,366
Sundries	39,060	40,000	498,950	-	-	498,950
Bond and Note Obligation	1,060,691	1,043,057	1,039,115	-	115,865	923,250
Total Expenditures	\$ 31,891,702	\$ 41,327,431	\$ 31,569,865	\$ 21,737,648	\$ 6,368,700	\$ 3,463,517
Excess of Revenues Over (Under) Expenditures	\$ 6,530,611	\$ (13,658,718)	\$ (2,605,509)	\$ (412,650)	\$ (620,420)	\$ (1,572,439)
Fund Balance						
Beginning	13,733,617	20,264,227	6,605,509	4,415,332	-	2,190,178
Ending	\$ 20,264,228	\$ 6,605,509	\$ 4,000,000	\$ 4,002,683	\$ (620,420)	\$ 617,738

Grand Traverse County Road Commission
2025 Adopted Budget

Funding Source	Labor	Payables	Total	MTF	% of MTF	State Maintenance	Federal	State	Local	Millage	Debt Proceeds	Other
Revenue			\$28,964,356	\$ 16,006,000		\$ 1,164,366	\$ 4,203,806	\$ 1,016,820	\$ 340,365	\$ 5,875,000	\$ -	\$ 358,000
			100%		55%	4%	15%	4%	1%	20%	0%	1%
Expenditures												
Construction Projects	162,128	16,553,501	16,715,629	6,128,621	38%		4,203,806	508,202	-	5,875,000		-
Routine Maintenance	1,114,110	886,075	2,000,185	1,725,517	11%			49,668	225,000			-
Winter Maintenance	351,824	712,040	1,063,864	1,063,864	7%							
Traffic Services	166,082	532,439	698,521	698,521	4%							
State Maintenance	293,187	134,300	427,487	-	0%	427,487						
Sundries	-	498,950	498,950	-	0%			458,950				40,000
Administration	631,391	663,780	1,295,171	1,056,527	7%	101,644						137,000
Equipment	370,543	1,362,602	1,733,145	1,283,145	8%	450,000						
Fringe Benefits	365,356	1,891,246	2,256,602	2,071,367	13%	185,235						
Overhead	784,701	262,285	1,046,986	865,986	5%							181,000
Capital Outlay - Buildings	-	155,000	155,000	155,000	1%							-
Capital Outlay - Road Equip	-	2,579,210	2,579,210	2,579,210	16%							-
Capital Outlay - Other	-	60,000	60,000	60,000	0%							
Bond and Note Obligation	-	1,039,115	1,039,115	923,750	6%				115,365			
Total Expenditures	\$4,239,322	\$27,330,544	\$31,569,865	\$18,611,509	116%	\$1,164,366	\$4,203,806	\$1,016,820	\$340,365	\$5,875,000	\$0	\$358,000
Excess of Revenues Over (Under) Expenditures			(\$2,605,509)	(\$2,605,509)		\$0	\$0	\$0	\$0	\$0	\$0	\$0

NOTE: Excludes Fringe, Overhead, Equipment and Depreciation Allocations between Activities

Grand Traverse County Road Commission
Statement of Revenues
2025 Adopted Budget

	2023 Final (12 Mos)	2024 Amended Budget	2025 Adopted Budget	Primary Road Fund	Local Road Fund	County Road Fund
Taxes						
County Wide Millage	4,872,491	5,300,000	5,875,000	5,777,829	97,171	
Total Total Taxes	\$ 4,872,491	\$ 5,300,000	\$ 5,875,000	\$ 5,777,829	\$ 97,171	\$ -
Licenses and Permits						
Licenses and Permits	183,789	170,000	170,000			170,000
Total Total Licenses and Permits	\$ 183,789	\$ 170,000	\$ 170,000	\$ -	\$ -	\$ 170,000
Federal Sources						
Surface Transportation Program	\$ 1,137,884	\$ -	\$ 2,343,806	\$ 2,343,806		
D Funds - Federal	-	-		-		
Federal Critical Bridge	-	670,930		-		
Hazard Elimination/Safety	-	36,000	695,929	531,000	\$ 164,929	
High Risk Rural Roads	-	600,000	1,164,071	1,164,071		
Other Federal Source	243,822	-		-		
Total Federal Sources	\$ 1,381,706	\$ 1,306,930	\$ 4,203,806	\$ 4,038,877	\$ 164,929	\$ -
Michigan Transportation Fund						
MTF-Engineering	10,000	10,000	10,000	6,806	3,194	-
MTF-Snow Removal	334,377	341,100	351,300	194,685	156,615	
MTF-Mileage Transfer	92,150	94,000	99,300	99,300		
MTF-Urban Road	1,662,285	1,692,147	1,734,000	1,208,481	525,519	
MTF-Allocation	13,317,523	13,468,461	13,811,400	9,400,580	4,410,820	
Total Michigan Transportation Fund	\$ 15,416,335	\$ 15,605,708	\$ 16,006,000	\$ 10,909,852	\$ 5,096,148	\$ -
Other State Sources						
State Critical Bridge	-	125,799		-		
Wetland Bank	-	-	458,950			458,950
MDOT Jurisdiction Transfer-Construction	-	-				
Other State Source	901,978	-				
Total Other State Sources	\$ 901,978	\$ 125,799	\$ 458,950	\$ -	\$ -	\$ 458,950
Economic Development Fund						
Rural Primary (D)	197,995	-	132,771	132,771		
Forest Road (E)	49,667	49,668	49,668		49,668	
Urban Area (F)	-	-	375,431	375,431		
Total Economic Development Fund	\$ 247,662	\$ 49,668	\$ 557,870	\$ 508,202	\$ 49,668	\$ -
Contributions from Local Units						
Township	615,208	1,647,903	225,000		225,000	
Township Bond	114,812	117,719	115,365		115,365	
City and Village	-	-				
County	-	-				
Total Contributions from Local Units	\$ 730,019	\$ 1,765,622	\$ 340,365	\$ -	\$ 340,365	\$ -

Grand Traverse County Road Commission
Statement of Revenues
2025 Adopted Budget

	2023 Final (12 Mos)	2024 Amended Budget	2025 Adopted Budget	Primary Road Fund	Local Road Fund	County Road Fund
State Maintenance						
Trunkline Maintenance	1,024,360	1,334,139	1,135,268			1,135,268
Trunkline Non-maintenance	134,829	771,312	29,098			29,098
Trunkline Audit Adjustment	-	-				-
Total State Maintenance	\$ 1,159,189	\$ 2,105,452	\$ 1,164,366	\$ -	\$ -	\$ 1,164,366
Charges for Service						
Charges for Services - Sales	1,315	40,000	40,000			40,000
Scrap and Salvage	5,065	40,005	5,000			5,000
Damage Claims	3,877	5,000	5,000			5,000
Reimbursements	(2,119)	1,000	1,000			1,000
Other Charges for Service	-	-				
Total Charges for Service	\$ 8,138	\$ 86,005	\$ 51,000	\$ -	\$ -	\$ 51,000
Interest and Rents						
Interest Earned	659,042	450,000	135,000	90,238	-	44,762
Interest Earned-2023 MTF Bond	87,882	332,000				-
Property Rentals	-	2,000	2,000			2,000
Total Interest and Rents	\$ 746,924	\$ 784,000	\$ 137,000	\$ 90,238	\$ -	\$ 46,762
Other						
Land and Bldg. Sales	-	-				
Gain or Loss on Sale of Fixed Assets	193,887	191,110	-	-	-	-
Contributions from Private Sources	350,944	61,200			-	-
Refunds	-	-				-
Insurance Refunds	55,779	117,220				-
Fines and Forfeits	1,000	-				
Total Other	\$ 601,610	\$ 369,530	\$ -	\$ -	\$ -	\$ -
Other Financing Sources						
County Appropriation	-	-				
Sale of Bonds/Notes Proceeds	12,172,471	-				
Installment Purchase and Lease Proceeds	-	-	-			-
Total Other Financing Sources	\$ 12,172,471	\$ -	\$ -	\$ -	\$ -	\$ -
Total Revenue and Other Financing Sources	\$ 38,422,313	\$ 27,668,713	\$ 28,964,356	\$ 21,324,998	\$ 5,748,280	\$ 1,891,078
Total Expenditures	\$ 31,891,702	\$ 41,327,431	\$ 31,569,865	\$ 21,737,648	\$ 6,368,700	\$ 3,463,517
Excess of Revenues Over (Under) Expenditures	\$ 6,530,611	\$ (13,658,718)	\$ (2,605,509)	\$ (412,650)	\$ (620,420)	\$ (1,572,439)
Fund Balance - Beginning	\$ 13,733,616	\$ 20,264,227	\$ 6,605,509	\$ 4,415,332	\$ -	\$ 2,190,178
Fund Balance - Ending	\$ 20,264,227	\$ 6,605,509	\$ 4,000,000	\$ 4,002,683	\$ (620,420)	\$ 617,738

	2023 FINAL (12 Mos)	2024 Amended Budget	2025 Adopted Budget	2025 Labor Budget	2025 Material Budget	2025 Payables Budget	2025 Transfer Budget	2025 Equipment Budget	2025 Fringe Budget	2025 Overhead Budget	Primary Road Fund	Local Road Fund	County Road Fund
Construction/Capacity Improvement													
Primary Road Construction	950,111	82,766	-	-	-	-	-	-	-	-	-		
Local Road Construction	-	-	-	-	-	-	-	-	-	-	-		-
Total Construction/Capacity Improvement	\$ 950,111	\$ 82,766	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Preservation - Structural Improvements													
Primary Road Heavy Maintenance	13,952,412	5,784,695	16,155,754	64,851	-	15,424,901	-	15,000	45,545	605,456	16,155,754		
Primary Road Structure Heavy Maint	173,183	1,057,956	388,763	4,632	-	366,000	-	-	3,253	14,877	388,763		
Local Road Heavy Maintenance	852,155	3,167,795	901,217	69,484	-	762,600	-	5,000	48,799	15,335		901,217	
Local Road Heavy Maint Structure	153,038	66,933	-	-	-	-	-	-	-	-		-	
Total Preservation - Structural Improvements	\$ 15,130,788	\$ 10,077,379	\$ 17,445,733	\$ 138,967	\$ -	\$ 16,553,501	\$ -	\$ 20,000	\$ 97,597	\$ 635,668	\$ 16,544,516	\$ 901,217	\$ -
Maintenance													
Primary Road Maintenance	1,436,770	1,414,978	1,525,912	371,370	124,000	41,075	-	525,000	260,815	203,652	1,525,912		
Primary Road Other Maintenance	1,539,654	5,219,451	43,076	23,161	-	-	-	2,000	16,266	1,648	43,076		
Local Road Maintenance	3,558,498	4,392,083	3,502,872	742,740	674,000	47,000	-	1,050,000	521,629	467,503		3,502,872	
Local Road Other Maintenance	-	56,624	-	-	-	-	-	-	-	-		-	
Total Maintenance	\$ 6,534,922	\$ 11,083,136	\$ 5,071,859	\$ 1,137,271	\$ 798,000	\$ 88,075	\$ -	\$ 1,577,000	\$ 798,710	\$ 672,803	\$ 1,568,988	\$ 3,502,872	\$ -
Winter Maintenance													
Primary Road Winter Maintenance	1,416,916	1,903,824	1,765,732	195,458	420,344	2,000	-	775,000	137,271	235,659	1,765,732		
Local Road Winter Maintenance	1,147,555	1,511,007	1,420,457	156,366	287,696	2,000	-	675,000	109,817	189,578		1,420,457	
Total Winter Maintenance	\$ 2,564,471	\$ 3,414,831	\$ 3,186,189	\$ 351,824	\$ 708,040	\$ 4,000	\$ -	\$ 1,450,000	\$ 247,088	\$ 425,237	\$ 1,765,732	\$ 1,420,457	\$ -
Traffic Services													
Primary Road Traffic Control	1,204,671	886,688	900,207	119,324	20,000	432,893	114,300	25,000	83,802	104,889	900,207		
Local Road Traffic Control	133,753	209,670	212,505	46,758	20,000	59,547	-	25,000	32,838	28,361		212,505	
Total Traffic Services	\$ 1,338,424	\$ 1,096,358	\$ 1,112,712	\$ 166,082	\$ 40,000	\$ 492,439	\$ 114,300	\$ 50,000	\$ 116,640	\$ 133,251	\$ 900,207	\$ 212,505	\$ -
State Maintenance													
State Trunkline Maintenance	1,024,360	1,334,139	1,135,268	293,187	50,000	59,300	-	450,000	185,235	97,546			1,135,268
State Non Maintenance	134,829	771,312	29,098	-	-	25,000	-	-	-	4,098			29,098
Total State Maintenance	\$ 1,159,189	\$ 2,105,452	\$ 1,164,366	\$ 293,187	\$ 50,000	\$ 84,300	\$ -	\$ 450,000	\$ 185,235	\$ 101,644	\$ -	\$ -	\$ 1,164,366
Sundries													
Sundries - Services	39,060	40,000	40,000		40,000								40,000
Wetland Bank-GT Land Conserv.	-	-	458,950			458,950							458,950
Total Sundries	\$ 39,060	\$ 40,000	\$ 498,950	\$ -	\$ 40,000	\$ 458,950	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 498,950

Grand Traverse County Road Commission
Statement of Expenditures
2025 Adopted Budget

	2023 FINAL (12 Mos)	2024 Amended Budget	2025 Adopted Budget	2025 Labor Budget	2025 Material Budget	2025 Payables Budget	2025 Transfer Budget	2025 Equipment Budget	2025 Fringe Budget	2025 Overhead Budget	Primary Road Fund	Local Road Fund	County Road Fund
Administration													
Administration	1,370,577	1,379,703	1,409,471	631,391	-	665,780	112,300	-	-	-	1,092,165	317,307	
State Overhead Credits	(110,520)	(182,505)	(101,644)	-	-	-	(101,644)	-	-	-	(75,349)	(26,295)	
Handling Credits	-	-	-	-	-	-	-	-	-	-	-	-	
Discount Credits	(4,186)	(2,000)	(2,000)	-	-	(2,000)	-	-	-	-	(1,483)	(517)	
Total Administration	\$ 1,255,871	\$ 1,195,198	\$ 1,305,827	\$ 631,391	\$ -	\$ 663,780	\$ 10,656	\$ -	\$ -	\$ -	\$ 1,015,333	\$ 290,495	\$ -
Equipment													
Equipment Expense Direct	2,397,843	2,262,688	2,373,776	210,377	173,000	338,652	1,500,000	4,000	147,748	-	836,337	1,093,720	443,720
Equipment Expense Indirect	769,634	851,180	799,077	160,166	(18,000)	394,950	131,475	18,000	112,486	-	281,534	368,175	149,368
Equipment Expense Operating	444,876	471,500	474,000	-	474,000	-	-	-	-	-	167,001	218,396	88,603
Total Equipment Charges	\$ 3,612,353	\$ 3,585,368	\$ 3,646,853	\$ 370,543	\$ 629,000	\$ 733,602	\$ 1,631,475	\$ 22,000	\$ 260,234	\$ -	\$ 1,284,872	\$ 1,680,291	\$ 681,691
Equipment Rental Credits	(3,906,824)	(4,549,388)	(3,809,000)	-	-	-	-	(3,809,000)	-	-	(1,342,000)	(1,755,000)	(712,000)
(Gain) or Loss on Usage of Equipment	\$ (294,472)	\$ (964,020)	\$ (162,147)	\$ 370,543	\$ 629,000	\$ 733,602	\$ 1,631,475	\$ (3,787,000)	\$ 260,234	\$ -	\$ (57,128)	\$ (74,709)	\$ (30,309)
Fringe Benefits													
Distributive Fringe Benefits	2,052,360	2,281,931	2,256,602	365,356	-	1,891,246	-	-	-	-	546,952	713,083	996,568
Fringe Credits	(2,052,360)	(2,281,931)	(2,256,602)	-	-	-	-	-	(2,256,602)	-	(546,952)	(713,083)	(996,568)
Total Net Fringe Benefits	\$ -	\$ -	\$ -	\$ 365,356	\$ -	\$ 1,891,246	\$ -	\$ -	\$ (2,256,602)	\$ -	\$ -	\$ -	\$ -
Overhead													
Distributive Overhead Expense	1,228,860	1,554,992	1,331,287	483,605	(130,000)	300,800	117,244	220,000	339,638	-	544,201	685,442	101,644
Engineering	1,095,272	860,230	637,316	301,096	-	91,485	13,275	20,000	211,461	-	620,333	15,335	
Overhead Credits	(2,324,132)	(2,415,223)	(1,968,603)	-	-	-	-	-	-	(1,968,603)	(1,164,534)	(700,776)	(101,644)
Total Net Overhead	\$ -	\$ 0	\$ -	\$ 784,701	\$ (130,000)	\$ 392,285	\$ 130,519	\$ 240,000	\$ 551,098	\$ (1,968,603)	\$ -	\$ -	\$ -
Capital Outlay													
Capital Outlay - Buildings	2,340,986	11,299,441	155,000	-	-	155,000	-	-	-	-	-	-	155,000
Capital Outlay - Road Equipment	1,756,494	2,528,626	2,579,210	-	-	2,579,210	-	-	-	-	-	-	2,579,210
Capital Outlay - Other	120,338	68,904	60,000	-	-	60,000	-	-	-	-	-	-	60,000
Equipment Retirements	(62,263)	(7,046)	-	-	-	-	-	-	-	-	-	-	-
Depreciation Credits	(2,002,909)	(1,736,650)	(1,886,950)	-	-	-	(1,886,950)	-	-	-	-	-	(1,886,950)
Total Net Capital Outlay	\$ 2,152,645	\$ 12,153,275	\$ 907,260	\$ -	\$ -	\$ 2,794,210	\$ (1,886,950)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 907,260
Other Expenditures													
Drain Assessment	-	-	-	-	-	-	-	-	-	-	-	-	-
Capital Lease Obligation	-	-	-	-	-	-	-	-	-	-	-	-	-
Bond and Note Obligation	1,060,691	1,043,057	1,039,115	-	-	1,039,115	-	-	-	-	-	115,865	923,250
Total Other Expenditures	\$ 1,060,691	\$ 1,043,057	\$ 1,039,115	\$ -	\$ -	\$ 1,039,115	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 115,865	\$ 923,250
Total Expenditures	\$ 31,891,702	\$ 41,327,431	\$ 31,569,865	\$ 4,239,322	\$ 2,135,040	\$ 25,195,504	\$ -	\$ -	\$ -	\$ -	\$ 21,737,648	\$ 6,368,700	\$ 3,463,517

Grand Traverse County Road Commission
Construction and Heavy Maintenance Projects
2025 Adopted Budget

Project	Cost Participation				2025
	Federal Aid	State Aid	Township/ Other	GTCRC/ Millage	Adopted Budget
Total Labor & Equipment Charged to Projects	-	-	-	309,849	309,849
General Fund Projects (\$5,875,000 Millage)					
2025 Millage Projects				6,108,769	6,108,769
Total General Fund Projects	-	-	-	6,108,769	6,108,769
Federal Aid					
Three Mile-Hammond to S Airport (2023 EDF F)		375,431		1,912,108	2,287,539
Fife Lake Rd-22 Crk to Supply (2024 STP/EDF D-214818)	666,900	59,000		403,673	1,129,573
Fife Lake Rd-Village Limits to 22 Crk (2025 STP/EDF D-214814)	623,586	73,771		486,474	1,183,831
Cass-Hartman to Miller Crk (MPO)	1,053,320			389,618	1,442,938
Summit City @ Walton (2025 HRRR-219045)	604,800			197,918	802,718
Secor @ E Long Lake (2025 HRRR-219888)	559,271			190,846	750,117
Signal Backplates (2024 HSIP 219912)	171,000			88,948	259,948
Zimmerman-Panorama to Heritage Way (2025 HSIP-220176/Millage)	164,929			107,600	272,529
N Long Lake Rd @ Herkner (HSIP-222008)	360,000			236,528	596,528
Beitner Rd Bridge @ Boardman (Local Bridge Program-220615)				380,563	380,563
Total Federal Aid	4,203,806	508,202	-	4,394,276	9,106,284
Partnership Projects					
2025 Partnership Projects				500,500	500,500
Total Partnership Projects	-	-	-	500,500	500,500
Intersection Improvement Projects					
2026 Signal Modernization Design - 2 locations				89,422	89,422
3 Mile at Parsons				519,895	519,895
Keystone Rd @ Birmley				519,895	519,895
Total Intersection Improvement Projects	-	-	-	1,129,212	1,129,212
Other Projects					
Other Projects/Contingency				334,194	334,194
Total Other Projects	-	-	-	334,194	334,194
Total Construction and Heavy Maintenance Projects	4,203,806	508,202	-	12,776,801	17,488,809

Grand Traverse County Road Commission
Capital Outlay Expenditures

	Board Approved	Approved Amount	2024 Amended Budget	2025 Proposed Budget
903 - Road Equipment				
3 Truck Upfitting (375 - 377)	04/08/2022	\$ 580,836	\$ 580,836	
4 Western Star Cab & Chassis (378 - 381)	11/22/2022	620,000	616,796	
4 Truck Upfitting (378 - 381)	12/15/2022	633,574	633,574	
4 Scrapers (Heights c/o from 2023)	12/15/2022	62,148	62,148	
Disc Mower (c/o from 2023)	08/24/2023	17,615	17,615	
Brush Chipper (c/o from 2023)	10/26/2023	76,367	76,367	
9 Western Star Cab & Chassis (382 - 390) FY25	10/26/2023	1,431,000	-	1,431,000
3 Truck Upfitting (382-384) FY25	08/20/2024	574,432	-	574,432
3 Scrapers (Heights) FY25	08/20/2024	53,778	-	53,778
Skidsteer & Attachment	01/25/2024	82,500	82,500	
Sign Truck	04/25/2024	199,900	206,872	
Single Flagger	04/25/2024	25,990	25,990	30,000
Tree Bucket Truck	07/25/2024	199,900	199,900	
Dump Trailer			13,365	
Headset, Behind Neck Bluetooth			1,938	
Skidsteer Stump Grinder			8,800	
Skidsteer Bucket			1,925	
Pickup Single 1500 4x4			-	120,000
Pickup 3500 4x4 Dump			-	140,000
Tractor			-	120,000
Broom			-	100,000
Small Tools/Contingency			-	10,000
Total Road Equipment			\$ 2,528,626	\$ 2,579,210
Buildings and Improvements				
Kingsley Facility Construction	08/24/2023	12,723,000	11,185,701	
Traverse City Security Upgrade	11/26/2024	33,996	33,996	
Kingsley Security Upgrade	11/26/2024	25,793	25,793	
Traverse City Tool Crib (c/o from 2023)	03/23/2023	30,000	15,000	
Basement Lighting			4,386	
Basement Walkway Roof				50,000
Door Replacements				30,000
Miscellaneous Building Improvements			34,565	75,000
Total Buildings and Improvements			\$ 11,299,441	\$ 155,000
Shop Equipment				
Hoist Replacement (c/o from 2023)	11/22/2022	\$ 117,730	\$ 42,000	
Mac Tool Chest			6,000	
Total Shop Equipment			\$ 48,000	\$ -
Engineering Equipment				
Computers - Engineering			\$ 5,000	\$ 5,000
Total Engineering Equipment			\$ 5,000	\$ 5,000
Yard and Storage Equipment				
Fuel Pumps			\$ -	\$ 50,000
Total Yard and Storage Equipment			\$ -	\$ 50,000
Office Equipment				
Computers - Administration			\$ 5,034	\$ 5,000
Computers - Commissioners			3,046	
Kingsley Servers			2,775	
Office Furniture			5,049	
Total Office Equipment			\$ 15,904	\$ 5,000
Total Capital Outlay			\$ 13,896,970	\$ 2,794,210